



## COUNTY OF ERIE

CHRIS COLLINS

COUNTY EXECUTIVE

June 25, 2010

The Honorable  
Erie County Legislature  
92 Franklin Street  
Buffalo, NY 14202

Dear Honorable Members:

Attached is the Budget Monitoring Report (BMR) for the period ending May 31, 2010. The BMR is designed to give management a monthly measurement tool to determine if actual revenue and expenditures are in line with estimated budgeted amounts for the period. The report indicates a net positive variance for the period ending May 31, 2010 of \$8,479,005.

The BMR also helps identify key financial issues facing the County having both a positive or negative impact. The Division of Budget and Management utilizes that information to take appropriate action that will mitigate identified problems and assure proper management and control of the budget.

April sales tax received in June brought the first four months of the year to a positive 2.65% growth. The April results are better than anticipated, a 10% growth from April 2009 to April 2010. The 2010 budget for sales tax reflects an increase of approximately \$2,290,660 or 0.61% from total sales tax received in 2009. This is the largest single revenue in the County's budget. Unfortunately the County does not receive final sales tax receipts until two months after the end of the current fiscal year.

Through the first five months personal services is not meeting turnover. On a net County Share basis turnover was not met by \$2,692,475. The 2010 adopted budget includes a County Share turnover amount of \$6,109,322 an increase from the Executive recommended amount of \$2,832,946 or 116%. This account will be closely monitored.

### OTHER AREAS OF CONCERN

#### State Reimbursement

The continued delay in the adoption of a State budget is a cause of concern. The Governor's strategy of including budget adjustments in weekly extender bills has made the process even

more difficult to interpret. This continued delay in the State budget shortens the time the County can react to any negative impacts.

**EFFORTS TO MITIGATE FINANCIAL CONCERNS**

Management initiatives are continuing to review operations and lower expense. These efforts include the implementation of six-sigma and efficiency grant proposals funded by the Erie County Fiscal Stability Authority. Attached is a summary chart which shows the six sigma projects with an estimate of savings to be generated in 2010.

**SUMMARY**

As detailed above, the County is facing a number of significant negative impacts this year. The positive variance indicated in the current BMR indicates that to date the 2010 budget is manageable and balanced. The concerns identified above will be closely monitored and will be addressed during the course of the year.

The 2010 budget is heavily dependent upon sales tax and final 2010 sales tax will not be recorded until February 2011. All items that management can control are being managed.

We are happy to answer any questions on the attached BMR and appear at the Finance and Management Committee to discuss this data in greater detail.

Sincerely,



Gregory G. Gach  
Director of Budget and Management

Attachment

c. County Executive Chris Collins  
Erie County Fiscal Stability Authority

## 2010 May Budget Monitoring Report

### Summary by Account Type

Account Type	Annual Budget	Period Budget January-May	Actuals January-May	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed
<b>Revenue</b>							
** Property Tax	(210,242,141)	(210,242,141)		0	100.00%	0	100.00%
** Property Tax Related	(8,500,396)	(5,676,804)	(6,144,862)	468,058	108.25%	(2,355,534)	72.29%
** Sales Tax	(375,495,578)	(155,477,551)	(158,585,246)	3,107,695	102.00%	(216,910,332)	42.23%
** Sales Tax to Local Govt.	(259,842,561)	(113,177,942)	(113,177,942)	0	100.00%	(146,664,619)	43.56%
** Other Sources	(45,927,224)	(18,893,386)	(19,967,853)	1,074,467	105.69%	(25,959,371)	43.48%
** Fees, Fines or Charges	(32,582,984)	(17,320,914)	(17,236,978)	(83,936)	99.52%	(15,346,006)	52.90%
** Appropriated Fund Balance	(12,154,170)	0	0	0	--	(12,154,170)	0.00%
**** Local Source Revenue	(944,745,054)	(520,788,738)	(525,355,021)	4,566,283	100.88%	(419,390,032)	55.61%
**** Federal Revenue	(197,226,344)	(81,404,740)	(77,510,501)	(3,894,239)	95.22%	(119,715,843)	39.30%
**** State Revenue	(186,254,066)	(80,677,302)	(78,237,955)	(2,439,347)	96.98%	(108,016,111)	42.01%
**** Interfund Revenue	(275,000)	0	0	0	--	(275,000)	0.00%
***** County Revenue	(1,328,500,464)	(682,870,781)	(681,103,478)	(1,767,303)	99.74%	(647,396,986)	51.27%
<b>Expense</b>							
** Salaries	185,540,462	75,475,504	71,938,567	3,536,937	95.31%	113,601,895	38.77%
** Non-Salaries	16,660,218	6,432,151	8,561,853	(2,129,702)	133.11%	8,098,365	51.39%
** Countywide Adjustments	(4,966,187)	(2,476,108)	0	(2,476,108)	0.00%	(4,966,187)	0.00%
*** Personnel Related Expense	197,234,493	79,431,547	80,500,420	(1,068,873)	101.35%	116,734,073	40.81%
*** Fringe Benefits	118,789,326	49,740,495	46,529,285	3,211,210	93.54%	72,260,041	39.17%
** Supplies and Repairs	9,636,880	3,120,162	2,576,694	543,468	82.58%	7,060,186	26.74%
** Other	30,445,186	10,624,876	9,537,075	1,087,801	89.76%	20,908,111	31.33%
** Contractual	416,072,885	185,883,467	184,511,342	1,372,125	99.26%	231,561,543	44.35%
** Equipment	1,636,006	549,514	423,228	126,287	77.02%	1,212,778	25.87%
** Allocations	42,274,266	25,181,406	24,756,238	425,169	98.31%	17,518,028	58.56%
** Program Specific	464,925,855	185,107,201	180,558,080	4,549,120	97.54%	284,367,775	38.84%
** Debt Services	56,795,709	19,880,918	19,880,917	1	100.00%	36,914,792	35.00%
*** All Other Operating Expense	1,021,786,787	430,347,544	422,243,574	8,103,971	98.12%	599,543,213	41.32%
**** County Expense	1,337,810,606	559,519,587	549,273,279	10,246,308	98.17%	788,537,327	41.06%
***** Net	9,310,142	(123,351,194)	(131,830,199)	8,479,005		141,140,341	

**Note on the BMR:**

The positive variance indicated should not be interpreted as an estimate of year end surplus. The positive variance is an indication that actuals are staying within budget. The BMR helps the Budget Office identify, understand and resolve financial issues that may emerge during the year. Year end projections will be released with the July BMR.

## 2010 May Budget Monitoring Report

### Detail by Account

Account	Annual Budget	Period Budget January-May	Actuals January-May	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
<b>Revenue</b>								
400000 Real Property Taxes	(210,242,141)	(210,242,141)	(210,242,141)	-	100.00%	-	0	100.00%
400020 Library Real Prop Tax	(210,242,141)	(210,242,141)	(210,242,141)	-	100.00%	-	0	100.00%
** Property Tax	(492,471)	(492,471)	(661,332)	163,861	134.29%	168,861	134.29%	
400030 Gr/Sale-Tax Act Prop	(20,000)	(8,333)	(8,333)	0.00%	(20,000)	0.00%	-	
400040 Other Pay/Lieu-Tax	(4,750,000)	(4,750,000)	(5,024,271)	274,271	105.77%	274,271	105.77%	
400050 Int&Pen on R/P Taxes	(16,814,247)	(423,000)	(422,394)	(606)	99.86%	(16,391,853)	2.51%	
400060 Omitted Taxes	(3,000)	(3,000)	(53,645)	50,645	1788.15%	50,645	1788.15%	
466060 Prop Tax Rev Adjust	13,579,322	-	16,779	(16,779)	-	13,562,543	0.12%	
** Property Tax Related	(8,500,396)	(5,676,804)	(6,144,862)	463,058	108.25%	(2,355,534)	72.29%	
402000 Sales Tax EC Purp	(144,802,959)	(58,714,875)	(59,873,006)	1,158,131	101.97%	(81,929,953)	42.22%	Sales Tax
402100 1% Sales Tax-EC Purp	(134,508,244)	(55,694,420)	(56,515,102)	820,672	101.47%	(77,993,142)	42.02%	County Share of Sales Tax is 2% greater than budgeted for the period by \$3,107,695. The Div. of Budget will continue to closely monitor sales tax to ascertain the overall impact on the 2010 budget.
402120 25% Sales Tax	(33,061,765)	(13,689,544)	(14,065,712)	376,168	102.75%	(18,996,053)	42.54%	
402130 5% Sales Tax	(66,112,610)	(27,378,702)	(28,131,425)	752,723	102.75%	(37,991,185)	42.54%	
** Sales Tax	(375,495,578)	(155,477,551)	(158,585,246)	3,107,695	102.00%	(216,910,332)	42.23%	
402140 Sales Tax to Loc Gov	(259,842,561)	(113,177,942)	(113,177,942)	0	100.00%	(146,664,619)	43.56%	
** Sales Tax to Local Govt.	(259,842,561)	(113,177,942)	(113,177,942)	0	100.00%	(146,664,619)	43.56%	
402300 Hotel Occupancy Tax	(7,752,000)	(802,800)	(803,536)	736	100.00%	(6,948,464)	10.37%	
402500 Off Track Par-Mu Tax	(605,448)	(257,346)	(277,988)	20,642	108.02%	(327,460)	45.91%	
402510 Video Lottery Aid	(354,562)	-	-	-	-	(354,562)	0.08%	
415010 Post Mortem Tax	(42,650)	(17,771)	(15,109)	(2,662)	85.02%	(27,541)	35.43%	
415100 Real Estate Tran Tax	(200,000)	(83,333)	(69,804)	(13,529)	83.76%	(130,196)	34.90%	
415160 Mortgage Tax	(450,000)	(187,500)	(182,720)	(4,790)	97.45%	(267,280)	40.60%	
415360 Legal Settlements	-	-	(13,542)	13,542	-	(13,542)	-	
415500 Prisoner Transport	(15,000)	(6,250)	(7,133)	883	114.13%	(7,867)	47.56%	
415620 Commissary Reimb	(147,628)	(61,512)	(61,512)	0	100.00%	(86,116)	41.67%	
415660 DDOP - Probation	(12,900)	(5,375)	(4,300)	(1,075)	80.00%	(8,600)	33.33%	
416520 Medical Records	-	-	(13)	13	-	13	-	
416540 Insurance	-	-	-	-	-	-	-	
416550 Early Intrv Priv lns	(545,977)	(212,490)	(196,771)	(15,719)	92.60%	(349,206)	36.04%	
416560 Lab Fees-Other Count	(12,000)	(5,000)	(10,307)	5,307	206.15%	(1,693)	85.88%	
416570 Po Expo Rables Reimb	(89,918)	(37,466)	(36,045)	(1,421)	96.21%	(53,873)	40.09%	
416920 Medicd-Early Interve	(5,639,199)	(2,238,000)	(2,198,214)	(39,786)	98.22%	(3,460,985)	38.84%	
417500 Repay Em Asst/Adults	(12,741)	(5,309)	(6,116)	808	115.21%	(6,625)	48.01%	
417510 Repay Medical/Asst	(6,748,905)	(2,812,044)	(2,750,481)	(61,563)	97.81%	(3,998,424)	40.75%	
417520 Repay-Family Assist	(974,895)	(406,206)	(542,043)	135,837	133.44%	(432,852)	55.60%	
417530 Repay-CWS FosterCare	(805,667)	(373,195)	(467,102)	93,907	125.16%	(428,565)	52.15%	
417550 Repay-SafetyNetAsst	(6,395,429)	(2,639,762)	(2,327,162)	(312,600)	88.16%	(4,008,267)	36.73%	
417560 Repay-Serv For Recip	(150,136)	(54,223)	(58,416)	4,193	107.73%	(71,720)	44.89%	
417570 Fastamp Fraud Incent	-	-	(13,954)	13,954	-	13,954	-	
417580 Repayments-Hand.Ch.	(77,139)	(32,141)	(40,250)	8,109	125.23%	(36,889)	52.18%	
418000 Recover-Med Asst	-	-	(684,323)	684,323	-	684,323	-	
418020 Recover-SafetyNetAsst	(5,567,932)	(2,319,972)	(1,890,684)	(1429,288)	81.50%	(153,159)	-	
418030 IV D Admin Repaymnts	-	-	(0)	0	-	(3,677,248)	33.96%	
418070 Dental Program	(4,246,018)	(4,246,018)	(4,246,018)	(45,000)	100.00%	(0)	0	
418110 Com Coll Repreads	-	-	-	-	-	45,000	100.00%	
418120 City Of Buffalo	-	-	-	-	-	-	-	

## 2010 May Budget Monitoring Report

### Detail by Account

Account	Annual Budget	Period Budget January/May	Actuals January/May	Period Available Budget	% Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
418410 OCSE Medical Payments	[1,166,158]	(485,889)	(491,337)	5,438	101.12%	(674,821)	42.13%	
418430 Donated Funds	(865,246)	(360,519)	(360,519)	(0)	100.00%	(504,727)	41.67%	
420020 ECC Cap Cons-Ctr Gvt	(95,000)	(22,917)	24,750	(47,667)	-	(95,000)	0.00%	
420499 OrthLocal Source Rev	(55,000)	(13,965)	(3,934)	(10,031)	28.17%	(79,750)	-45.00%	
420500 Rent-RI Prop-Concess	(33,515)	(8,808)	(3,670)	(3,670)	100.00%	(29,581)	11.74%	
420550 Rent - 663 Kensington	(240,075)	(222,405)	(327,346)	104,941	147.18%	(5,138)	41.67%	
421550 Forft Crime Proceed	(14,700)	(6,125)	(4,687)	(1,438)	76.52%	87,271	136.35%	
422000 Copies	(80,000)	(33,333)	(33,689)	356	101.07%	(10,013)	31.88%	
422040 Gas Well Drill Rents	(1,000)	(417)	(5,737)	5,320	1376.84%	(46,311)	42.11%	
423000 Refunds P/Y Expenses	(514,040)	(214,183)	(237,669)	23,486	110.97%	(276,371)	573.69%	
445000 Recovery Int - Std	(644,000)	(269,383)	(541,152)	271,819	200.92%	(102,848)	46.24%	
445030 Int & Earn - Gen Inv	(85,000)	(35,417)	(19,321)	(16,096)	54.55%	(65,679)	84.03%	
445040 Int & Earn-3Rd Party	(66,500)	(27,708)	(12,858)	(14,850)	46.41%	(53,642)	22.73%	
466000 Misc Receipts	(21,500)	(8,958)	(25,028)	16,070	279.38%	(19,346)	19.34%	
466020 Minor Sale - Other	-	-	(243,729)	243,729	-	3,528	116.41%	
466070 Refunds P/Y Expenses	-	-	(2,430)	2,430	-	243,729	-	
466120 Other Misc DISS Rev	-	-	(31,580)	31,580	-	2,430	-	
466130 Oth Unclass Rev	(17,960)	(2,917)	(3,073)	156	105.36%	(13,620)	175.84%	
466150 Chlamydia Study Forms	(7,000)	-	(251,568)	251,568	-	(3,927)	43.90%	
466180 Unanticip P/Y Rev	-	(61,466)	(1,874)	(59,592)	3.05%	(251,568)	-	
466260 Intercept-LocalShare	(147,518)	(16,510)	(6,879)	(6,879)	0.00%	(145,644)	1.27%	
466270 Local Sourc - ECC	(413,150)	(145,063)	(76,866)	(68,196)	52.99%	(16,510)	0.00%	
466280 Local Sourc - EC/MCC	(406,000)	(49,500)	(49,688)	188	100.38%	(336,284)	18.60%	
466290 Local Sourc - Erie Ho	-	-	(900)	900	-	(356,312)	12.24%	
467000 Misc Depart Income	(150,000)	(118,000)	(118,310)	310	100.28%	900	-	
480020 Sale-Excess Material	(2,400)	(1,000)	(43,935)	42,935	4383.55%	(31,680)	78.87%	
480030 Recycling Revenue	(45,927,224)	(18,893,386)	(19,967,853)	1,074,467	105.63%	(41,535)	1820.64%	
** Other Sources						(25,959,371)	43.48%	
402400 E911 Surcharge	-	-	-	-	-	-	-	
406610 HV Council & Ties	(58,962)	(24,568)	(24,274)	(294)	98.80%	(34,688)	41.17%	
415000 Medical Exam Fees	(265,950)	(110,813)	(99,710)	(11,103)	89.98%	(166,240)	37.49%	
415050 Treasurer Fees	(50,000)	(20,833)	(23,510)	2,677	112.85%	(26,480)	47.02%	
415110 Court Fees	(365,000)	(152,083)	(153,950)	1,867	101.23%	(211,050)	42.18%	
415120 Small Claims Fees	(2,000)	(833)	(175)	(658)	21.00%	(1,825)	8.75%	
415130 Auto Fees	(3,303,000)	(1,503,000)	(1,813,771)	310,771	120.68%	(1,486,229)	54.96%	
415140 Comm of Educ Fees	(125,000)	(52,083)	(41,734)	(10,349)	80.13%	(83,266)	33.39%	
415150 Recording Fees	(6,140,000)	(2,558,333)	(2,591,524)	33,191	101.30%	(3,548,476)	42.21%	
415180 Vehicle Use Tax	(5,200,000)	(2,205,667)	(2,162,195)	(43,472)	98.03%	(3,037,805)	41.58%	
415190 Enhanced Dr Lic Fee	(359,000)	(145,833)	(147,273)	1,440	100.99%	(202,727)	42.08%	
415200 Civil Serv Exam Fees	(50,000)	-	-	-	-	(50,000)	0.00%	
415210 3rd Party Deduct Fee	(21,000)	(8,750)	(2,321)	(6,429)	26.53%	(18,679)	11.05%	
415510 Civil Proc Fees-Sher	(975,000)	(406,250)	(378,374)	(27,876)	93.14%	(596,626)	38.81%	
415520 Sheriff Fees	(40,000)	(16,667)	(12,178)	(4,489)	73.08%	(27,823)	30.44%	
415600 Inmate Discpl Surch	(3,400)	(1,417)	(1,827)	410	128.96%	(1,573)	53.74%	
415605 Drug Testing Charge	(35,200)	(14,667)	(16,773)	2,106	114.36%	(18,427)	47.65%	
415610 Restitution Surcharge	(43,590)	(18,163)	(17,627)	(536)	97.05%	(25,963)	40.44%	
415630 Bail Fee-Alt / Incar	(25,000)	(10,417)	0	100.00%	-	(14,583)	41.67%	
415640 Probation Fees	(545,000)	(227,083)	(198,771)	(28,313)	87.53%	(346,229)	36.47%	

## 2010 May Budget Monitoring Report

### Detail by Account

Account	Annual Budget	Period Budget January-May	Actuals January-May	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
4105650 DWI Program	(1,906,610)	(329,421)	(243,609)	(85,812)	73.95%	(1,663,001)	12.78%	
4105670 Elec Monitoring Ch	(6,805)	(2,835)	(3,672)	837	129.50%	(3,133)	53.98%	
4105680 Pmt-Home Care Review	(26,000)	(10,833)	(6,139)	(4,694)	56.67%	(19,861)	23.61%	
4106020 Comm Sanit & Prod	(1,175,000)	(489,583)	(398,526)	(91,057)	81.40%	(776,474)	33.92%	
4106030 Realty Subdivisions	(20,000)	(8,333)	(2,325)	(6,008)	27.90%	(17,675)	11.53%	
4106040 Individ Sewr Sys Opt	(500,000)	(208,333)	(144,185)	(64,148)	69.21%	(35,815)	28.84%	
4106050 Pen & Fines-Health	(25,000)	(10,417)	(7,400)	(3,017)	71.04%	(17,600)	29.60%	
4106120 Primary Care Services	-	-	(0)	0	-	0	-	
4106160 TB Outreach	(26,350)	(10,979)	(10,989)	10	100.09%	(15,361)	41.71%	
4106170 Med. Indigent Prog.	(29,824)	(12,427)	(12,426)	(0)	100.00%	(17,398)	41.67%	
4106180 Podiatry	-	-	(0)	0	-	0	-	
4106190 Immunizations/Services	-	-	(56,081)	56,081	-	56,081	-	
4106580 Training Course Fees	(16,500)	(6,875)	(19,785)	12,910	287.78%	3,285	119.91%	
4106610 Pub Health Lab Fees	(370,550)	(154,396)	(72,076)	(82,319)	46.68%	(298,474)	19.48%	
4106620 E.I. Svcs-EPSDT Pr.	(23,200)	(9,667)	(9,667)	0	100.00%	(13,533)	41.67%	
4108040 Inspect Fee Wght/Meas	(200,000)	(83,333)	(57,890)	(25,443)	69.47%	(142,110)	28.95%	
4108050 Item Price Wlfr Fee	(225,000)	(93,750)	(136,971)	43,221	146.10%	(88,029)	60.88%	
4108400 Subpoena Fees	(41,868)	(17,445)	(9,544)	(7,901)	54.71%	(32,324)	22.80%	
4108500 Park & Rec Chgs-Camp	(75,005)	(31,252)	(27,783)	(3,469)	88.90%	(47,222)	37.04%	
4108510 Park & Rec Chgs-Shel	(310,500)	(194,000)	(191,188)	(2,812)	98.55%	(119,312)	61.57%	
4108520 Chgs-Park Emp Subsis	(5,154)	(2,148)	(4,500)	2,353	209.55%	(654)	87.31%	
4108540 Golf Chg-Greens Fees	(1,20,682)	(447,793)	(400,639)	(47,154)	89.47%	(800,043)	33.37%	
4108550 Sale of Forest Prod.	(35,000)	-	(5,513)	5,513	-	(29,487)	15.75%	
4200000 Tx&Assm Sys-Oth Govt	(160,000)	(160,000)	(155,413)	(4,587)	97.13%	(4,587)	97.13%	
420010 Elec Exp Other Govt	(6,623,349)	(6,623,349)	(6,623,349)	(0)	100.00%	(0)	100.00%	
420030 Police Svcs-Oth Gvt	(307,650)	(128,188)	(127,986)	(201)	99.84%	(179,664)	41.60%	
420040 Jail Facil - Otr Gvs	(1,247,054)	(628,606)	(604,290)	(24,316)	96.13%	(642,764)	48.46%	
420060 RemOthGvt Non-SecDet	-	-	(26,007)	26,007	-	26,007	-	
420190 Gen Svc-Oth Gov	(42,000)	(17,500)	(26,818)	9,318	153.25%	(15,182)	63.85%	
420270 GIS Svcs Other Gov	(22,585)	(9,410)	(5,642)	(3,768)	59.95%	(16,943)	24.98%	
421000 Pistol Permits	(57,000)	(23,750)	(31,851)	8,101	134.11%	(25,149)	55.88%	
421500 Fines&Forfeited Bail	(28,046)	(11,686)	(8,945)	(2,741)	76.55%	(19,101)	31.88%	
421510 Fines And Penalties	(10,000)	(4,167)	(5,670)	1,503	136.08%	(4,330)	56.70%	
466010 NSF Check Fees	(2,650)	(1,104)	(1,214)	110	109.97%	(1,436)	45.82%	At the end of 4/21 of the year, the County has collected \$2,919 of the annual fees. Fines, or
466190 Item Pricing Penalty	(25,000)	(104,167)	(95,300)	(8,867)	91.49%	(154,700)	38.12%	Charges revenue budget.
466340 STOPDW VIP Pts Fees	(18,500)	(7,708)	(7,180)	(528)	93.45%	(11,320)	38.81%	
** Fees, Fines or Charges	(32,582,984)	(17,320,914)	(17,236,978)	(83,936)	99.52%	(15,346,006)	52.90%	
402190 Appro. Fund Balance	(12,154,170)	-	-	-	-	(12,154,170)	0.00%	
*** Appropriated Fund Balance	(944,745,054)	(520,788,738)	(525,355,021)	4,566,283	100.88%	(419,390,032)	55.61%	
*** Local Source Revenue	(1,884,814)	(785,339)	(785,339)	-	-	(1,099,475)	41.67%	
410040 HUD Rev.MH-D14.235	(2,40,542)	(938,217)	(1,028,365)	90,148	100.00%	(1,378,177)	42.73%	
410070 FA-IV-B Preventive	(2,01,095)	(839,623)	(456,198)	(383,425)	54.35%	(1,558,897)	22.64%	
410080 FA-TANF Admin	1,835,629	764,845	764,845	0	100.00%	1,070,784	41.67%	
410120 FA100 % Alloc FSET	(879,030)	(20,000)	(36,775)	-	-	(879,030)	0.00%	
410150 SSA-SSI Pri Inc Prg	(48,000)	(8,343)	(8,343)	16,775	183.88%	(11,225)	76.62%	
410180 Fed Aid School Brk	(20,023)	(779,357)	(854,241)	(8,343)	0.00%	(20,023)	0.00%	
410200 HUD Rev.MH-D14.238	(1,99,064)	-	-	74,884	109.61%	(1,144,823)	42.73%	

## 2010 May Budget Monitoring Report

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Account	Annual Budget	Period Budget January-May	Actuals January-May	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
410500 FA-Civil Defence	(26,000)	(80,000)	(74,014)	(5,986)	92.52%	(185,986)	28.47%	
410520 Fr Cl Bfio Pol Dept	(19,230)	(8,013)	-	(8,013)	0.00%	(19,230)	0.00%	
411490 Fed Aid - TANF FFSS	(38,088,807)	(15,870,336)	(15,980,143)	109,807	100.69%	(22,108,664)	41.95%	
411500 FA-Medical Asst	1,688,681	575,193	909,894	(334,700)	158.19%	758,787	54.53%	
411510 FA-Intrdp Agr ECDS	(71,866)	(29,944)	(29,944)	-	100.00%	(41,922)	41.67%	
411520 FA-Family Assistance	(4,098,599)	(1,303,715)	(1,767,232)	463,517	135.55%	(2,331,367)	43.12%	
411525 FA-ARRA TANF BTSch	-	-	(7,627)	7,627	-	7,627	-	
411540 FA-Fr Soc Serv Admin	(35,700,628)	(15,000,252)	(14,986,725)	(13,537)	99.91%	(20,773,903)	41.91%	
411550 FA-Soc Serv Adm A-87	(665,967)	(277,486)	(200,534)	(76,952)	72.27%	(465,433)	30.11%	
411570 FA-Fd Stmp Prdg Adm	(9,75,359)	(4,056,400)	(3,686,491)	(369,909)	90.88%	(6,048,868)	37.87%	
411580 FA-50% Alloc-Fee	(2,682,319)	(1,149,564)	(1,204,276)	54,712	104.76%	(1,478,043)	44.90%	
411590 FA-H E A P	(5,158,912)	(2,149,547)	(939,128)	(1,210,419)	43.69%	(4,219,784)	18.20%	
411610 FA-Serv/Recipients	(4,154,965)	(3,131,235)	(2,954,909)	(176,326)	94.37%	(1,200,056)	71.12%	
411640 Fed Aid - Day Care	(20,673,993)	(7,578,445)	(6,146,857)	(1,431,588)	81.11%	(14,527,136)	29.73%	
411650 FA-TANF F/C FlipFlop	(12,486,143)	(5,051,330)	(4,481,884)	(569,446)	88.73%	(7,984,259)	35.95%	
411660 FA-TANF EAF Flp-Flop	(3,35,796)	(1,347,626)	(1,130,076)	(217,550)	83.86%	(2,195,720)	33.98%	
411670 FA-Refugee&Entrants	(56,000)	(21,893)	(126,214)	104,321	576.50%	70,214	225.38%	
411680 FA-CWS Foster Care	(16,186,888)	(6,051,417)	(5,242,991)	(808,426)	86.64%	(10,943,897)	32.39%	
411690 FA-IV-D Incentives	(444,101)	(185,042)	(181,581)	(3,461)	98.13%	(262,520)	40.89%	
411700 FA-TANF Safety Net	(506,850)	(198,142)	(182,649)	(15,493)	92.18%	(324,201)	36.04%	
411780 Fed Aid-Medicaid Adm	(130,393)	(54,330)	(54,330)	-	100.00%	(76,063)	41.67%	
412000 FA-School Lunch Prog	(168,904)	(70,377)	(42,842)	(27,535)	60.88%	(126,062)	25.36%	
414000 Federal Aid	-	-	(186,754)	186,754	-	186,754	-	
414010 Federal Aid - Other	(11,560)	(650)	(6,075)	5,425	934.60%	4,515	369.42%	
414020 Misc Federal Aid	(16,300)	(6,792)	(5,608)	(1,184)	82.56%	(10,693)	34.40%	
414030 FMAP Revenue	(33,106,247)	(14,877,080)	(16,008,159)	(1,191,079)	108.01%	(17,038,088)	-	
414070 FED AID-ARRA V-E FC	(761,840)	(317,433)	187,971	(505,404)	-59.22%	(949,811)	-24.67%	
414080 FA-ARRA Adopt Subsid	(788,208)	(320,087)	127,128	(447,245)	-39.72%	(895,336)	-16.55%	
414090 FA-ARRA Food St SNAP	(558,211)	(236,755)	(574,109)	337,354	242.49%	5,898	101.04%	At the end of 42% of the year, the County has received 35.3% of budgeted Federal revenue.
414100 Hlt Ins Part D Sub	(1,600,000)	-	(78,268)	78,268	-	(11,521,732)	4.89%	
*** Federal Revenue	(197,226,344)	(81,404,740)	(77,510,501)	(3,894,239)	95.22%	(119,715,843)	39.30%	
405000 State Aid Fr Da Sal	(45,500)	(18,958)	-	(18,958)	0.00%	(45,500)	0.00%	
405010 SA-Bd&Cc-PubGoodPool	(100,000)	(22,685)	(41,466)	18,781	182.79%	(58,534)	41.47%	
405170 SA-Crt Fac Incen Aid	(2,166,000)	(902,500)	(975,549)	73,049	108.09%	(1,190,451)	45.04%	
405180 SA-Art Vi-Med Exam	(703,654)	(293,189)	(268,225)	(24,964)	91.49%	(435,429)	38.12%	
405190 St Aid - Oct Testing	(32,000)	(13,333)	(8,900)	(4,433)	66.75%	(23,100)	27.81%	
405200 St Aid - SSA Reimb	(3,000)	(1,250)	-	(1,250)	0.00%	(3,000)	0.00%	
405210 SA-Indigent Defense	(1,950,000)	(1,950,000)	(1,940,171)	(9,829)	99.50%	(9,829)	99.50%	
405220 State Aid - Railroad	-	-	-	-	-	-	-	
405500 SA-Ed Of Hand Child	(30,430,327)	(12,969,879)	(13,169,715)	199,836	101.54%	(17,260,612)	43.28%	
405520 SA-NYS DOH E-1 Serv	(4,536,509)	(1,590,212)	(1,395,871)	(194,341)	87.78%	(3,200,638)	30.37%	
405530 SA-Admin Costs-Hnsp	(404,475)	(168,531)	(168,531)	-	100.00%	(235,944)	41.67%	
405540 SA-Art Vi-P/H Work	(1,937,085)	(807,119)	(750,108)	(57,011)	92.94%	(1,186,977)	38.72%	
405560 SA-NYS DOH E-1 Admin	(609,079)	(253,783)	(253,783)	-	100.00%	(355,296)	41.67%	
406000 SA-Fr Prob Serv	(1,287,700)	(536,542)	(536,542)	0	100.00%	(751,158)	41.67%	
406010 SA-Fr Nav Law Enforc	(112,000)	(46,667)	-	(46,667)	0.00%	(112,000)	0.00%	
406020 SA-Shmob Lw Enforc	(12,500)	(5,208)	(12,500)	7,292	240.00%	-	100.00%	
406030 SA-ARRA Rock Drug LR	(108,000)	(45,000)	(45,000)	0	100.00%	(63,000)	41.67%	

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### Detail by Account

Account	Annual Budget	Period Budget January-May	Actuals January-May	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
406500 Refugee Hlth Assment	(266,625)	(111,094)	(103,961)	(7,133)	93.58%	(162,664)	38.99%	
406530 SA-Repro Hlth Serv	(486,985)	(151,910)	(152,183)	273	100.18%	(334,802)	31.25%	
406550 Energ Med Training	(1,546,742)	(626,895)	(580,028)	(46,867)	92.52%	(956,714)	37.50%	
406560 SA-Art Vt-PubHlthab	(1,254,060)	(522,525)	(523,213)	688	100.13%	(730,847)	41.72%	
406810 Foren Mnt Health Sr	(23,307,282)	(11,806,786)	(9,959,680)	(1,847,106)	84.36%	(13,347,602)	42.73%	
406830 SA-Mental Health II	(13,398,534)	(6,793,568)	(5,725,469)	(1,058,099)	84.28%	(7,673,065)	42.75%	
406860 OASAS State Aid	(1,495,850)	(759,271)	(639,207)	(120,064)	84.19%	(856,643)	42.73%	
406880 OMRI/DD State Aid	(24,000)	(10,000)	(9,825)	(175)	98.28%	(14,175)	40.94%	Formula driven State Aid which appears under budget, mainly in Health and Human Services Departments. Is offset by savings in associated expenditures.
406890 Handpd Park Surch	2,104,383	756,736	509,794	246,942	67.37%	1,594,589	24.23%	
407500 SA-Med Assist	(2,310)	(963)	-	(963)	0.00%	(2,310)	0.00%	
407510 SA-Spec Need Adult	(8,611,000)	(3,489,211)	(3,636,439)	147,228	104.22%	(4,974,561)	42.23%	
407525 SA TANF Back to Sch	(27,825,338)	(10,593,891)	(11,111,662)	1,907	-	1,907	-	
407540 SA- Soc Serv Admin	(5,500)	(2,292)	(1,556)	(736)	104.89%	(16,713,676)	39.93%	
407570 SA-Sch Fd Prog	(1,186)	(494)	-	(494)	0.00%	(3,944)	28.29%	
407580 SA-Sch Breakfast Prog	(868)	(362)	-	(362)	0.00%	(1,186)	0.00%	
407600 SA-Sec Det Other Co	(1,436,487)	(598,536)	(665,544)	67,008	111.26%	(770,943)	46.33%	
407610 SA-Sec Det Loc Yth	(3,068,266)	(1,278,444)	(1,278,444)	(0)	100.00%	(1,789,822)	41.67%	
407615 SA-Non-Sec Loc Yth	(1,249,500)	(520,625)	(520,625)	(0)	100.00%	(728,875)	41.67%	
407630 SA-Safety Net Assist	(17,410,168)	(6,515,738)	(7,133,934)	618,196	109.48%	(10,276,234)	40.98%	
407640 SA-Emrg Assist/Adult	(783,011)	(326,255)	(248,267)	(77,998)	76.10%	(534,744)	31.71%	
407650 SA-CWNS Foster Care	(19,940,169)	(8,966,879)	(8,462,308)	(504,571)	94.37%	(11,477,861)	42.44%	
407670 SA-EAF Prev Purch Srv	(2,324,184)	(968,073)	(677,925)	(290,148)	70.03%	(1,646,259)	29.17%	
407680 SA-Serv Fr Recipnts	(9,438,887)	(3,932,870)	(4,294,472)	361,602	109.19%	(5,144,415)	45.50%	
407720 SAHndcp Ch Local Mnt	(286,388)	(143,495)	(166,743)	23,548	116.44%	(119,645)	58.22%	
407730 State Aid - Burials	(26,000)	(10,883)	-	(10,833)	0.00%	(26,000)	0.00%	
407740 SA-Vetrrn Serv Agens	(30,000)	(12,500)	-	(12,500)	0.00%	(30,000)	0.00%	
407780 State Aid - Day Care	(7,197,869)	(2,547,413)	(2,152,043)	(395,370)	84.48%	(5,045,826)	29.90%	
408000 SA-Youth Progs	(50,832)	(21,180)	(21,180)	-	100.00%	(29,652)	41.67%	
408010 Youth-Advance Prog	-	-	(0)	0	-	0	-	
408020 Youth-Relimb Programs	(507,500)	(211,458)	(211,458)	(0)	100.00%	(296,042)	41.67%	
408030 Yth-Runaway Adv Prog	(57,300)	(23,875)	(23,875)	(0)	100.00%	(33,425)	41.67%	
408040 Yth-Runway Relim Prog	(97,900)	(40,792)	(40,792)	(0)	100.00%	(57,108)	41.67%	
408050 Yth-Homeles Adv Prog	(13,800)	(5,750)	(5,290)	540	109.39%	(7,510)	45.58%	
408060 Yth-Homeles Relim Pro	(184,053)	(76,689)	(76,689)	1	100.00%	(107,364)	41.67%	
408530 SA-Chm Justice Prog	(454,276)	(189,252)	(198,747)	9,465	105.00%	(255,529)	43.75%	
409000 State Aid Revenues	(599,904)	(245,793)	(303,246)	57,453	123.37%	(286,658)	51.41%	
409010 State Aid - Other	(217,240)	(190,990)	(179,967)	(11,023)	94.23%	(37,273)	82.84%	
409030 SA-Main-Lieu of Rent	(270,606)	(112,753)	(73,709)	(39,044)	65.37%	(196,897)	27.24%	
*** State Revenue	(186,254,066)	(80,677,302)	(78,287,955)	(2,439,347)	96.98%	(108,016,111)	42.01%	
450000 Interfund Rev Non-Sub	(275,000)	-	-	-	-	(275,000)	0.00%	
*** Interfund Revenue	(275,000)	-	-	-	-	(275,000)	0.00%	
*** County Revenue	(1,328,500,464)	(682,870,781)	(1,767,303)	99.74%	-	(647,396,986)	51.27%	

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Account	Annual Budget	Period Budget January-May	Actuals January-May	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
Expense								
500000 Full Time - Salaries	171,112,569	69,892,759	66,660,249	3,232,510	95.38%	104,452,320	38.96%	
500010 Part Time - Wages	3,649,668	1,335,831	1,136,374	199,457	85.07%	2,513,294	31.14%	
500020 Regular PT - Wages	10,264,635	4,088,757	3,981,352	107,405	97.37%	6,285,283	38.79%	
500030 Seasonal - Wages	513,590	158,158	160,592	(2,334)	101.54%	352,958	31.27%	
** Salaries	185,540,462	75,475,504	71,938,567	3,536,337	95.31%	113,601,895	38.77%	
500320 Shift Differential	1,065,163	394,211	427,006	(32,796)	108.32%	638,157	40.09%	
500330 Uniform Allowance	646,500	-	-	-	-	646,500	0.00%	
500330 Holiday Worked	1,527,050	623,036	549,505	73,532	88.26%	977,545	35.98%	
500340 Line-up Pay	1,692,400	632,930	671,351	(38,421)	106.07%	1,021,049	39.67%	
500350 Other Employee Pymts	301,086	122,030	149,463	(27,433)	122.48%	151,523	49.64%	
501000 Overtime	11,428,019	4,659,944	6,764,528	(1,104,584)	145.16%	4,663,491	59.19%	
** Non-Salary	16,660,218	6,432,151	8,561,853	(2,129,702)	133.11%	8,098,365	51.39%	
504990 Reductions Per Srv	(6,109,322)	(2,476,108)	-	(2,476,108)	0.00%	(6,109,322)	0.00%	
504992 Contract Salary Res	1,143,135	-	-	-	-	-	-	
** Countywide Adjustments	(4,966,187)	(2,476,108)	-	(2,476,108)	0.00%	1,143,135	0.00%	
*** Personal Related Expense	197,234,493	79,431,547	80,500,420	(1,068,873)	101.35%	116,734,073	40.81%	
502000 Fringe Benefits	118,789,326	49,740,495	(158)	49,740,653	0.00%	118,789,484	0.00%	
502010 Employer FICA	-	-	4,958,867	(4,958,867)	-	(4,958,867)	-	
502020 Emplpr FICA-Medicare	-	-	1,158,915	(1,158,915)	-	(1,158,915)	-	
502030 Employee Health Ins	-	-	12,409,267	(12,409,267)	-	(12,409,267)	-	
502040 Dental Plan	-	-	840,683	(840,683)	-	(840,683)	-	
502050 Worker's Compensation	12,160,947	4,928,832	8,998,081	(4,069,249)	182.58%	3,162,866	73.99%	
502060 Unemployment Ins	-	-	243,519	(243,519)	-	(243,519)	-	
502070 Hosp & Med-Retirees <sup>1</sup>	-	-	6,361,805	(6,361,805)	-	(6,361,805)	-	
502090 Hlth Ins Waiver	-	-	167,922	(167,922)	-	(167,922)	-	
502100 Retirement	-	-	16,482,858	(16,482,858)	-	(16,482,858)	-	
502130 Wrks Cmp Otr Fd Reim	(11,060,947)	(4,483,002)	(4,881,059)	348,057	107.76%	(6,229,888)	43.68%	
502140 3rd Party Recoveries	(1,100,000)	(445,830)	(261,414)	(184,416)	58.64%	(6,238,586)	23.76%	
*** Fringe Benefits	118,789,326	49,740,495	46,529,285	3,211,210	93.54%	72,260,041	39.17%	
505000 Office Supplies	1,186,026	392,610	271,846	120,765	69.24%	914,180	22.92%	
505200 Clothing Supplies	383,477	144,036	52,183	91,853	36.23%	331,294	13.61%	
505400 Food & Kitchen Supp	2,077,287	749,076	735,131	13,945	98.14%	1,282,156	36.44%	
505600 Auto Tr & Hwy Eq Sup	2,344,274	678,866	572,353	106,513	84.31%	1,741,921	24.73%	
505800 Medical & Hlth Supp	1,753,872	562,480	459,623	102,857	81.71%	1,294,248	26.21%	
506200 Maintenance & Repair	1,981,945	593,093	485,557	107,536	81.87%	1,496,388	24.50%	
** Supplies and Repairs	9,636,880	3,120,162	2,576,694	543,468	82.58%	7,060,186	28.74%	
555000 General Liability	7,321,000	1,756,000	(90,134)	1,846,134	-5.13%	7,411,134	-1.23%	
555010 Settlements/Jdgmts-Lit	-	-	1,329,767	(1,329,767)	-	(1,329,767)	-	
555020 Travel & Mileage-lit	-	-	240	(240)	-	(240)	-	
555030 Litig & Rel Disburs.	-	-	301,848	(301,848)	-	(301,848)	-	
555040 Expert/Cons Fees-lit	-	-	6,300	(6,300)	-	(6,300)	-	
555050 Insurance Premiums	-	-	207,278	(207,278)	-	(207,278)	-	
* Risk Retention	7,321,000	1,756,000	1,755,298	702	99.96%	5,565,702	23.98%	
510000 Local Mileage Reimb	95,079	382,116	356,016	26,101	93.17%	639,063	35.78%	
510100 Out Of Area Travel	184,948	80,498	45,211	35,287	56.16%	139,737	24.45%	
510200 Training And Educat	434,535	256,694	233,092	23,602	90.81%	201,443	53.64%	

## 2010 May Budget Monitoring Report

### Detail by Account

Account	Annual Budget	Period Budget January-May	Actuals January-May	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
511000 Control Board Expense	400,000	166,667	301,007	(134,340)	180.60%	98,983	75.25%	
515000 Utility Charges	2,407,465	923,123	850,584	72,559	92.14%	1,556,881	35.35%	
516040 DSS Trng & Edu Pro	3,493,177	1,028,654	968,122	60,532	94.12%	2,525,055	27.71%	
530010 Chargebacks	1,138,660	474,442	555,582	(81,140)	117.10%	583,078	48.79%	
530030 Pivot Wage Subsidies	3,295,710	1,326,376	617,963	708,414	46.56%	2,677,747	18.75%	
545000 Rental Charges	5,087,182	2,267,288	1,973,540	293,748	87.04%	3,113,942	38.78%	
530000 Other Expenses	5,687,430	1,963,018	1,880,660	82,358	95.80%	3,806,770	33.07%	
** Other	30,445,186	10,624,876	9,537,075	1,087,801	89.76%	20,908,111	31.33%	
* Non Profit-Agency Subsidy	11,931,050	5,456,513	5,477,953	(21,440)	100.39%	6,453,097	45.91%	
* Non Profit Purchase of Servic	75,297,638	32,278,160	31,568,474	709,586	97.80%	43,729,164	41.92%	
* Professional Svcs Contracts a	30,989,173	11,083,362	10,358,326	725,036	93.46%	20,630,847	33.43%	
516050 Dept Payments-ECMCC	7,901,439	2,816,484	2,854,209	(37,726)	101.34%	5,047,230	36.12%	
516051 ECMCC Drug & Alcohol	397,493	99,373	100,655	(1,282)	101.29%	296,838	25.32%	
516052 ECM/CVC Vocational Reh	400,000	100,000	102,150	(2,150)	102.15%	297,850	25.54%	
* ECMCC Payments	8,698,932	3,015,857	3,057,014	(41,158)	101.36%	5,641,918	35.14%	
516060 Sales Tax Loc Gov 3%	259,842,561	113,177,942	113,177,942	(0)	100.00%	146,664,619	43.56%	
516070 Flat Dist from 1%	12,500,000	12,500,000	12,500,000	-	100.00%		100.00%	
520030 NFTA-Share Sales Tax	16,813,531	8,371,634	8,371,633	1	100.00%		49.79%	
* Sales Tax to Local Government	289,156,092	134,049,576	134,049,575	1	100.00%	155,106,517	46.38%	
** Contractual	416,072,885	185,883,467	184,511,342	1,372,125	99.26%	231,561,543	44.36%	
561410 Lab & Tech Eqt	875,971	316,893	246,145	70,748	77.67%	629,826	28.10%	
561420 Office Furn & Fixt	257,467	101,195	127,094	(25,899)	125.59%	130,373	49.38%	
561430 Bldg Grs & Hvy Eq	43,496	5,000	396	4,604	7.92%	43,100	0.91%	
561440 Motor Vehicles	459,071	126,426	49,593	76,834	39.23%	409,478	10.80%	
** Equipment	1,636,006	549,514	423,228	126,287	77.02%	1,212,778	25.87%	
559000 County Share - Grants	4,283,813	759,770	666,785	92,985	87.76%	3,617,028	15.57%	
570000 Interfund Trans-Subs	1,193,735	47,913	-	47,913	0.00%	1,195,735	0.00%	
570020 Interfund - Road	10,445,084	4,586,980	4,586,979	1	100.00%	5,858,105	43.92%	
570030 Interfund-ECC	15,629,317	15,420,778	15,420,778	-	100.00%	208,539	98.67%	
570050 InterFund Trans-Cap	10,000	-	-	-	-	100,000	0.00%	
575040 /F Expense-Utility	5,012,600	2,028,583	1,624,440	404,143	80.08%	3,388,160	32.41%	
* Interfund Expense	36,664,549	22,844,024	22,298,982	545,042	97.61%	14,365,567	60.82%	
910700 ID Fleet Services	(181,700)	(75,708)	(75,708)	-	100.00%	(105,992)	41.67%	
911200 ID Comptroller's Sv	(959,300)	(399,708)	(376,875)	(22,834)	94.29%	(582,425)	39.29%	
* Interfund Expense	36,664,549	22,844,024	22,298,982	545,042	97.61%	14,365,567	60.82%	
911400 ID District Atty Sv	(94,528)	(39,387)	(30,410)	(8,977)	77.21%	(64,118)	32.17%	
911490 ID DA Grant Sv	40,000	16,567	9,554	7,112	57.35%	30,446	23.88%	
911500 ID Sheriff Div. Svrs	-	0	-	0	0.00%	-	-	
911630 ID Correctional Fac	-	-	-	-	-	-	-	
912000 ID DSS Service	-	(0)	-	(0)	0.00%	-	-	
912245 ID DPW Maint Svns	(22,040)	(9,183)	(9,183)	(0)	100.00%	(12,857)	41.67%	
912220 ID Build&Grounds Sv	-	(0)	-	(0)	0.00%	-	-	
912300 ID Highways Services	91,450	38,104	29,563	8,542	77.56%	61,888	32.33%	
912400 ID Mental Health Sv	-	-	-	-	-	-	-	
912420 ID Forensic MH Sv	-	0	-	0	0.00%	-	-	
912490 ID Mntl Hlth Grant	-	4,379,491	4,379,491	(0)	100.00%	6,133,287	41.67%	
912520 ID Youth Deten Svrs	-	(0)	(0)	0.00%	-	-	-	
912550 ID Youth Bureau Svns	-	-	-	-	-	-	-	

**2010 May Budget Monitoring Report**  
**Detail by Account**

Account	Annual Budget	Period Budget January-May	Actuals January-May	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
912600 ID Probation Services	(3,035)	(1,265)	(27,941)	(1,265)	0.00%	(3,035)	0.00%	
912700 ID Health Services	(108,188)	(45,078)	-	(17,138)	61.98%	(80,248)	25.83%	
912720 ID Health EMS Srv	(6,787)	(2,828)	-	(2,828)	0.00%	(6,787)	0.00%	
912730 ID Health Lab Srv	(17,035)	(7,098)	(56)	(7,042)	0.79%	(16,979)	0.33%	
912740 ID Med Ex Services	-	-	(0)	(0)	0.00%	-	-	
913000 ID Veterans Services	(37,777)	(15,740)	-	(15,740)	0.00%	(37,777)	0.00%	
916000 ID County Atty Srv	(71,460)	(29,775)	-	(29,775)	0.00%	(71,460)	0.00%	
916200 ID Env & Plan Srv	(88,992)	(37,080)	(37,080)	(0)	100.00%	(51,912)	41.67%	
916300 ID Senior Services	(349,004)	(141,668)	(70,807)	(70,852)	49.98%	(269,198)	20.83%	
916500 ID CPS Services	(2,070,000)	(862,500)	(862,500)	-	100.00%	(1,207,500)	41.67%	
942000 ID Library Services	299,946	124,978	74,987	49,991	60.00%	224,960	25.00%	
980000 ID DISS Services	(1,331,611)	(554,838)	(545,779)	(9,059)	98.37%	(785,832)	40.99%	
* Interdepartmental Billings	5,609,717	2,337,382	2,457,256	(119,874)	105.13%	3,152,461	43.80%	
** Allocations	42,274,266	25,181,406	24,756,238	425,169	98.31%	17,518,028	58.56%	
525000 MMS-Medical Loc Sh	200,532,333	78,525,960	78,525,961	(1)	100.00%	121,997,373	39.16%	
525020 UPL Expense	8,007,970	8,007,970	8,007,970	-	100.00%	-	100.00%	
525030 MA - Gross Loc Pynts	3,706,297	1,783,843	1,212,311	571,531	67.98%	2,493,986	32.71%	
525040 Family Assistance-FA	38,059,500	15,092,189	15,050,728	41,461	99.73%	23,048,772	39.50%	
525045 Back to Sch Benefits	-	-	14,295	(14,295)	-	(14,295)	-	
525050 CWS - Foster Care	61,914,490	23,822,389	21,773,847	2,048,542	91.40%	40,137,643	35.17%	
525060 Safety Net Assist	39,402,078	15,303,428	15,966,065	(662,637)	104.33%	23,506,013	40.45%	
525070 Emer Assist To Adlts	1,575,862	656,609	511,984	144,625	77.97%	1,063,878	32.49%	
525080 Ed Handicapped Child	704,082	352,040	378,085	(26,045)	107.40%	325,997	53.70%	
525090 Child Care - DSS	33,207,910	12,136,751	11,114,389	1,022,362	91.58%	22,093,521	33.47%	
525100 Housekeeping - DSS	36,486	15,203	2,059	13,144	13.54%	34,427	5.64%	
525110 Meals On Wheels WNY	66,650	27,771	36,476	(8,705)	131.35%	30,174	54.73%	
525120 Adult Special Needs	2,310	963	-	963	0.00%	2,310	0.00%	
525130 State Training Schls	3,558,766	1,774,486	1,589,360	185,126	89.57%	1,949,406	44.91%	
525140 HEAP Program Costs	1,000,000	416,667	(337,984)	754,651	-81.12%	1,337,984	-33.80%	
525150 DSH Expense	8,000,000	-	-	-	-	8,000,000	0.00%	
528000 Svcs To Handcd Chldrn	65,063,121	27,186,767	26,712,534	474,233	98.26%	38,350,587	41.06%	
530020 Independent Living	10,000	4,167	-	4,167	0.00%	10,000	0.00%	
** Program Specific	464,925,855	185,107,201	180,558,080	4,549,120	97.54%	284,367,775	38.84%	
554200 Interest - RAN	419,061	-	-	-	-	419,061	0.00%	
551600 Interest - BAN	1,175,976	1,175,976	1,175,976	0	100.00%	0	100.00%	
570040 I/F Subsidy Debt Srv	55,200,672	18,704,942	18,704,942	0	100.00%	36,495,730	33.89%	
** Debt Services	56,795,709	19,880,918	19,880,917	1	100.00%	36,914,792	35.00%	
*** All Other Operating Expense	1,021,786,787	430,347,544	422,243,574	8,103,971	98.12%	599,543,243	41.32%	
**** County Expense	1,337,810,606	559,519,587	549,273,279	10,246,308	98.17%	788,537,327	41.06%	
***** Net	9,310,142	(123,351,194)	(131,830,199)	8,479,005	106.87%	141,140,341	-141,140,341	

Erie County Six Sigma Projects  
Wave 3.0 Green Belt December 2009

Department	Project Name	Description	2009 EC Savings (Bold= hard \$'s)	2010 EC Projected Savings (Bold= hard \$'s)
Dept. of Health	Dental Clinic	The Erie County Dental Clinic provides a range of services that include exams, x-rays, fillings, extractions and cleanings for Erie County residents. The School Dental Program is a separate outreach program that educates 2nd and 4th grade students on the importance of oral health care. The project will look for opportunities to improve the number of children examinations and return visits for services to increase revenues. Submitted 2010 Budget called for reduction of clinic operations.	\$0	\$0
Social Services	3209 Waiver - Temporary Assistance Case opening and maintenance	The project will review case processing to reduce cycle time, error rates, and duplication of work. The current process is redundant, prone to error, involves constant rework, and includes several individuals to process a single transaction. DEO time is being redeployed to other functions. Gross savings are estimated at \$7,333 and \$89,000 for 2009, 2010 respectively. EC Share is 40%.	\$2,933	\$35,200
Central Police Services, Probation, Sheriff*	Release Under Supervision*	Identify opportunities to increase the number of referrals (for low risk offenders) from Judges for Release Under Supervision. This will help to reduce jail overcrowding and save the county approximately \$128.28 per day per inmate.	\$269,280	\$552,296
Sheriff	Holding Center - City Court*	Identify opportunities to more efficiently process and move offenders (people and associated paperwork) to and from City Court.	\$50,000	\$100,000
Dept. of Information Services	Help Desk	Reduce the cycle time to complete a help desk ticket (from the time the user calls in until the call is resolved to the user's satisfaction). Seek opportunities to eliminate redundant Maintenance and Hardware Costs.	\$0	\$0
Mental Health	Re-entry Initiative*	NYS parolees wait an extended period of time in the Erie County jail to complete the restoration process. This results in the increase of the number of bed days. The current number of bed days per month is 2100. The project will seek to decrease the cycle time for a parolee to be restored back on parole in the community.	\$0	\$50,000
Sewer	Complaint Calls Response Efficiency	The project will review the number and types of complaint calls and seek to reduce the number of calls and reduce cycle time to successfully respond to complaints.	\$4,000	\$24,000
Mental Health, Dept. of Health, Social Services	Coordinated Jail Services*	The project will review Re-arrest/Recidivism rates in the Erie County Holding Center (ECHC) and Erie County Correctional Facility (ECCF). Identify opportunities to improve links for seriously mentally ill individuals incarcerated in ECHC/ECCF to community diversion services and Specialty Courts through Erie County Adult Mental Health Services, Forensic Division. This will reduce the length of stay (and related costs) to the County.	\$0	\$94,489
Social Services	Day Care	The project will examine opportunities to reduce the number of Overgrants (overpayments) to individuals receiving Day Care payments and redistribute dollars to persons in need. As of December 2009, 53 overgrant cases identified, redistributing \$98,000 to appropriate recipients.	\$0	\$98,000
	<b>TOTAL</b>		<b>\$326,213</b>	<b>\$953,985</b>

\*Using \$128.28 average - daily cost from "Cost of Operation Jail" January 2009

Erie County Six Sigma Projects  
Wave 1.0 Green Belt December 2009

Department	Project Name	Description	2007 Actuals	2008 Actuals	2009 Actuals	2008 EC Savings (Bold= hard \$'s)	2009 EC Savings (Bold= hard \$'s)
DPW	Fleet management Dept. 10710, Lines 605600, 508200	Consolidation and centralization of fleet services will reduce spending in; inventory, capital repairs, maintenance, and rentals. Preventative maintenance and sharing vehicles will contribute to reduced expense.	\$1,613,592	\$2,061,757	\$1,354,931	\$105,600	\$232,000
	Building & Grounds Repairs (Overtime) Dept. 12220, Line 501000	Reduction of overtime for Departments of Public Works and Buildings and Grounds.	\$710,107	\$568,873	\$627,506	\$98,220	\$100,000
Social Services	Streamlining Application Workflow, Dept. 1207030, Line 501000	Seek opportunities to increase efficiency and reduces cycle times. Increased capacity should allow for more throughput and reduced levels of overtime.	\$241,254	\$281,113	\$275,344	\$29,178	\$45,789
	Decreasing current Office of Child Support Enforcement (OCSE) backlog, Dept. 120, Line 418030	Reduce the backlog for case establishment and processing in the Office of Child Support Enforcement. This will increase dollars collected by the County and paid to custodial parents.	\$654,987	\$979,271	\$753,537	\$195,568	
Parks	Management of equipment, repairs, & mechanics utilization, Depts. 16410, 16440, Lines 505600, 508200, 545000, 616020, 561430.	Optimize current process to reduce spending in; parks inventory, capital repairs, maintenance, and rentals.	\$1,375,753	\$1,061,843	\$1,310,341	\$88,000	\$131,365
	Permits Processing/Fee Collection and Park Readiness, Dept. 16410, Line 416510.	Improve process and reduce cycle time for permits and payments for Erie County residents.	\$186,549	\$219,612	\$322,825	\$102,254	\$103,213
Dept. of Health	Increase the number of Family Planning clients enrolled in the Family Planning Benefit Program, Dept. 127 Women Hill 2009, Line 416500.	Improve efficiency for the application process and increase enrollment resulting in higher revenue.	\$0	\$83,576	\$112,286	\$64,800	\$112,286
Dept. of Mental Health	Children's System of Care (SOC), Dept. 120, Line 526050.	Improve diversion from Residential Treatment Centers and create a single point of accountability to coordinate optimal resolution for youths in need of supervision.	\$8,460,000	\$8,973,350	\$6,921,000	\$1,486,850	\$1,139,000
	Forensic Mental Health Services, Dept. 124, Line 516010 (Court Ordered Mental Hygiene Services).	Improve assessment and stabilization within the Holding Center to achieve a reduction in the number of CPL 730 bed days.	\$235,845	\$250,150	\$0	\$47,163	\$220,000
	<b>TOTAL</b>		<b>\$13,679,897</b>	<b>\$12,429,645</b>	<b>\$11,917,769</b>	<b>\$2,227,432</b>	<b>\$2,543,623</b>

Erie County Six Sigma Projects  
Wave 2.0 Green Belt December 2009

Department	Project Name	Description	2009 EC Savings (Bold= hard \$)	2010 EC Projected Savings (Bold= hard \$)
Dept of Health	Special Needs Early Intervention Program Dept 12750, Line 528000	This program authorizes and pays for services for infants and toddlers (birth-2 years old) with developmental delays. This program authorizes over \$13,000,000 (with a 30% County share) in payments per year and is experiencing a 12% annual growth rate. This project will implement service delivery by implementing a family centered methodology that targets parent involvement which could result in more efficient service delivery, increased quality of services and parent/caregiver satisfaction with less direct services. Primary metric is average number of services per month per child vs. prior year baseline. 2009 savings per month decreased 6% from 2008 baseline. Gross savings is \$776,308 and \$1,111,633 for 2009 and 2010 respectively. EC Share is 30%.	\$233,493	\$33,493
Real Property Tax	Delinquent Real Property Taxes	Focus to improve collection of delinquent taxes and related charges owed to Erie County. Delinquent dollars approximate total collections is \$35,000,000 in total. Target is to maximize dollars collected. Primary metric is dollars collected vs. prior year baseline. 2009 total collections is \$5,177,628 higher, and delinquent collections is \$2,881,475 higher than 2008.	\$2,881,478	\$4,000,000
Personnel	Hiring Process	To review, analyze and streamline the hiring process, decreasing the length of time it takes to fill a vacancy in the Department of Social Services. Currently the Department has approximately 124 vacancies with an average fill time of 107 days (based on sample data set from 2008). The goal will be to identify waste in the process and reduce overall cycle time. Getting qualified candidates hired quicker will provide better service to County residents, reduce processing backlogs, and in some instances reduce overtime. Primary metric is average number of days to fill a position from F77 date to PO1 date vs. sampling baseline of 107 days. Sept. 2008 fills averaged 102 days.	0	0
Purchasing	Department Purchase Orders	DPO's are an acceptable purchasing process when used for emergencies and/or one-time purchases under \$1,000. However, DPO purchases bypass approval requirements and controls by the Purchasing, Budget and DISS Departments. Data shows departments are paying more for products, services and shipping that are included in existing bids. In addition, DPO purchases are not currently captured by SAP and cannot be included in total usage figures used by Purchasing that could further leverage purchases. Primary metric is DPO spend vs. prior year baseline. 2009 DPO spend is \$532,810 lower than 2008.	\$592,800	\$600,000
CPS	911 Public Safety Answering Points	There are 21 Public Safety Answering Points (PSAPs) with a total of 65 Call Taking Positions in Erie County. The hardware currently used in at least 50 of these positions will be obsolete by 2010. The project objective is to reduce the future cost while preserving the safety of the citizens of Erie County. Committees for Police and Fire across Erie County have been formed to determine next steps. RFP for upgraded equipment to be issued.	\$0	\$0
DISS	High Speed Copier/Printer Optimization	High speed/volume copiers/printers are located in the Rath Building on the 15th floor and sub-basement print shop resulting in redundancy of equipment and staffing. DISS needs to reduce turnaround time on orders and encourage reducing production on convenience machines located in offices throughout the county. The project will focus on consolidating high speed/print volume is reduction in number of convenience copier/images and shift to print shop images.	\$135,213	\$200,464
County Attorney	Workers Compensation	Workers compensation expense approximates \$10,000,000 annually. Each Department/Division throughout EC employs different management practices in their handling of WC claims. Payouts are significantly trending up each year due to increases in medical costs, statutory increases in weekly indemnity rates, and other factors. The project will focus to re-engineer existing processes, ensure timely filing of all required documentation, and timely resolution of open claims. Project identified several opportunities requiring additional data/analysis to be pursued in subsequent efforts in 2010.	\$0	\$0
Environment & Planning	Paper Recycling-Rath Building	The weight of paper sent for recycling at the Rath Building is not maximized. Due to lack of knowledge or awareness, recyclable paper is being placed in the regular trash by employees or negligence. The project will optimize recycle revenue potential, and increase the amount of paper recycled at the Rath Building through employee education and recycling promotion. Benefits include: increased recycling revenues through increased paper volumes, reduced solid waste disposal, and savings of energy, natural resources, and landfill space. Primary metric is weight of recycled paper and resulting revenues.	\$0	\$0
Social Services	Child Protective Services	Child Protective Services, investigates calls received from Albany dealing with abuse and/or neglect. This project makes a determination with regard to abuse and neglect, arranges for services for families as needed to ensure safety and reduce future risk, and taken families to court if necessary to ensure safety of the children of Erie County. The project will focus on streamlining processing and reduce the amount of overtime. Primary metrics are active and overdue cases and resulting use of overtime.	\$87,007	\$103,000
Social Services	Length of Stay for Homeless	Social Services is required by Federal and State mandate to place homeless individuals and families with working towards permanent housing. This program costs approximately \$2,300,000 annually (County share is 44%). Focus will be on re- engineering the process and engagement of the provider community to reduce lengths of stay for emergency shelter placement and accelerate more permanent housing placement. Primary metric is average length of stay in temporary housing 28 days per 1Q 2009. Goal is to reduce by 2 days.	\$0	\$102,464
	TOTAL		\$5,106,991	\$5,245,406